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FORMULA SHEET

CFA Level III: Private Markets

Chartered Financial Analyst · Specialised pathway + core

104 formulas **11** subject areas

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HOW TO USE THIS SHEET

This sheet covers the Private Markets pathway plus the four core areas every Level III candidate sits. The pathway sections come first; the shared core follows.

Private Markets is the most numerate of the three pathways. Multiples, waterfalls, leverage and cap rates all appear as calculations — and the calculations are unforgiving because a single misplaced fee changes every downstream number.

The recurring theme is that reported private-market returns are not what they appear. NAV is an appraisal, not a price. IRR is sensitive to timing and can be engineered. Multiples ignore time entirely. Understanding what each metric HIDES is worth more than being able to compute it.

The ► notes flag the judgement calls the essay session actually tests — where a metric misleads, and what you would say to an investment committee about it.

PRIVATE INVESTMENTS — PERFORMANCE METRICS · 2 formulas

The three multiples. They tell you different things, and a GP will quote whichever one flatters them.

Distributed to paid-in (DPI)

$$\text{DPI} = \text{Cumulative distributions} / \text{Paid-in capital}$$

Where: Distributions = realised cash actually returned to LPs; paid-in = capital called and funded.

► *The only multiple that cannot be flattered by a generous mark. DPI is real money in the LP's bank account — "the multiple you can spend".*

Total value to paid-in (TVPI)

$$\text{TVPI} = \text{DPI} + \text{RVPI} = (\text{Distributions} + \text{NAV}) / \text{Paid-in capital}$$

Where: NAV = the GP's own valuation of what is still held.

► *TVPI includes unrealised value that the GP marks themselves. Early in a fund's life it is almost entirely an opinion — treat a young fund's TVPI accordingly.*

EXAM TIPS — PRIVATE INVESTMENTS — PERFORMANCE METRICS

- DPI is cash, RVPI is opinion, TVPI is the sum. When you assess a GP's track record, ask what proportion of TVPI is DPI — the answer tells you whether they can actually exit.
- None of the multiples account for time. A 2.0x over four years and a 2.0x over ten years are the same multiple and wildly different investments. Always pair a multiple with an IRR.

GP & LP ECONOMICS · 4 formulas

Fees, carry and the J-curve. This is where the LP's return actually gets decided.

Residual value to paid-in (RVPI)

$$\text{RVPI} = \text{Residual NAV} / \text{Paid-in capital}$$

$$\text{TVPI} = \text{DPI} + \text{RVPI}$$

Where: The unrealised portion of TVPI.

► *A declining RVPI over a fund's life is a GOOD sign — it means value is being realised and converted into DPI. A stubbornly high RVPI late in the fund life means exits are not happening.*

The J-curve

Early: negative cash flows (calls + fees, no distributions) $\Rightarrow$ negative net IRR

Inflection: distributions begin to exceed contributions

Where: The shape of a fund's net IRR over its life.

► *Fees are charged from day one; value is realised years later. A negative IRR in years 1–3 is structural, not a verdict — judging a fund on its year-two IRR is the classic LP mistake.*

Management fee base

Investment period: fee on COMMITTED capital
 Post-investment period: fee on INVESTED (deployed) capital
 $\text{Fee} = \text{Rate} \times \text{Base}$ (typically 1.5–2%)

Where: The base changes; the rate usually does not.

► Fees on committed capital mean the LP pays on money that has not been put to work yet. That is a direct cause of the J-curve, and a legitimate point of negotiation.

GP catch-up (100% catch-up provision)

$$X = [c / (1 - c)] \times \text{Pref}$$

Where: c = carry rate (e.g. 0.20), Pref = the preferred return already distributed to LPs.

► After the LPs get their hurdle, the GP takes 100% of distributions until they hold their full carry percentage of total profits. It is not extra money — it is the GP catching up to the agreed split.

EXAM TIPS — GP & LP ECONOMICS

- Learn the waterfall as a sequence and write it out before computing anything: return of capital $\Rightarrow$ preferred return (hurdle) $\Rightarrow$ GP catch-up $\Rightarrow$ carry split (typically 80/20).
- American (deal-by-deal) waterfalls pay the GP earlier and expose LPs to clawback risk. European (whole-fund) waterfalls make LPs whole first. The LP always prefers European — say so and say why.
- Net IRR is after fees and carry. Gross IRR is before. A GP quoting gross returns without qualification is telling you something about themselves.

PRIVATE EQUITY · 7 formulas

LBO mechanics and venture valuation. The most calculation-heavy section of the pathway.

Multiple on invested capital (MOIC)

$$\text{MOIC} = (\text{Distributions} + \text{Residual NAV}) / \text{Invested capital}$$

Where: Effectively the same construction as TVPI.

► MOIC ignores time entirely. It is the honest headline number; the IRR is the one that flatters a fast exit. Always look at both.

Levered equity return

$$r_e = r_u + (D/E)(r_u - r_d)$$

Where: r_u = unlevered asset return, r_d = cost of debt.

► Leverage multiplies the spread between asset return and borrowing cost — in both directions. If r_u falls below r_d , leverage accelerates the loss. This is the entire risk of the LBO model in one line.

LBO value creation decomposition

$$\Delta \text{Equity} = \Delta \text{EBITDA} \times M_{\text{entry}} + \text{EBITDA}_{\text{exit}} \times \Delta M + \Delta \text{Debt}$$

Where: M = EV/EBITDA multiple, ΔDebt = debt paid down over the hold.

► The three levers: operational improvement, multiple expansion, and deleveraging. A sponsor whose return came entirely from multiple expansion did not create value — they got lucky on timing, and the exam wants you to say so.

Sponsor IRR

$$\text{IRR} = (\text{Exit equity} / \text{Entry equity})^{(1/n)} - 1$$

Where: Exit equity = exit EV minus remaining debt; entry equity = the sponsor's cheque.

► Shortening the hold period raises IRR without raising MOIC. This is why GPs like early exits and why LPs should look past IRR to the multiple.

Post-money valuation (VC method)

$$\text{Post-money} = \text{Exit value} / (1 + r)^n$$

Where: r = the VC's required IRR (often 40%+), n = years to exit.

- ▶ The eye-watering discount rate is a proxy for failure risk across the portfolio — most investments return zero. It is not a claim that this company is that risky; it is portfolio arithmetic.

VC ownership and pre-money valuation

$$\text{Ownership \%} = \text{Investment} / \text{Post-money}$$

$$\text{Pre-money} = \text{Post-money} - \text{Investment}$$

Where: Investment = new capital injected.

- ▶ Ownership is calculated on POST-money, always. Dividing by pre-money overstates the stake — and that is the distractor every single time.

Waterfall distribution

$$\text{Return of capital} \Rightarrow \text{Preferred return (hurdle)} \Rightarrow \text{GP catch-up} \Rightarrow \text{Carry split}$$

Where: Typical: 20% carry above an 8% hurdle.

- ▶ Work the waterfall strictly in order and write each tier down. Skipping a tier corrupts every number after it — this is a place where showing your steps genuinely protects your marks.

EXAM TIPS — PRIVATE EQUITY

- For any LBO question, build the bridge explicitly: entry EV $\Rightarrow$ entry equity $\Rightarrow$ debt paydown and EBITDA growth over the hold $\Rightarrow$ exit EV $\Rightarrow$ exit equity. Then compute the return.
- The three value-creation levers are the standard essay: operations, multiple, leverage. Rank them by quality — operational improvement is real and repeatable; multiple expansion is market beta wearing a suit.

PRIVATE DEBT · 4 formulas

Credit metrics for direct lending. Leverage and coverage, computed the way a credit committee computes them.

Total debt to EBITDA

$$\text{Leverage} = \text{Total debt} / \text{EBITDA}$$

Where: Total debt = senior + subordinated principal.

- ▶ Typically 5–7 $\times$ on quality buyout credits. Watch for "adjusted" or "pro forma" EBITDA — add-backs for hypothetical synergies are how a 7 $\times$ deal gets presented as a 5 $\times$ deal.

Interest coverage ratio

$$\text{Interest coverage} = \text{EBITDA} / \text{Interest expense}$$

Where: Interest expense = total cash interest.

- ▶ Leverage says how much debt; coverage says whether it can be serviced. In a floating-rate loan, coverage deteriorates when rates rise even though leverage has not changed at all.

Fixed charge coverage ratio

$$\text{FCCR} = (\text{EBITDA} - \text{CapEx}) / (\text{Interest} + \text{Mandatory principal amortisation})$$

Where: The denominator is total debt service.

- ▶ The most conservative of the coverage ratios — it deducts maintenance CapEx and includes principal repayment. A business cannot skip either, so this is the one a lender actually trusts.

Loan-to-cost (LTC)

$$\text{LTC} = \text{Loan amount} / \text{Total project cost}$$

Where: Total project cost = acquisition price plus development and soft costs.

- ▶ Used in development lending where there is no stabilised value yet. LTV uses appraised value; LTC uses money actually spent — and in a development, spent money is the more honest denominator.

EXAM TIPS — PRIVATE DEBT

- Covenants are the point of private debt. Maintenance covenants are tested every quarter and give the lender an early seat at the table; incurrence covenants only bite on a specific action. "Covenant-lite" means the lender gave that seat up.
- Direct lending is compensated for illiquidity and complexity, not for taking more credit risk. If a question implies the premium is pure credit risk, that is the misconception it wants you to correct.

PRIVATE SPECIAL SITUATIONS · 1 formulas

Distressed and opportunistic credit. Small section, memorable formula.

Expected IRR on a distressed debt position

$$E[IRR] = (E[Recovery] / P)^{(1/T)} - 1$$

Where: E[Recovery] = probability-weighted recovery per unit of face value, P = purchase price, T = expected holding period in years.

► The return is driven by the recovery estimate and by TIME — and in distressed investing, time is the variable nobody controls. A restructuring that drags an extra two years destroys the IRR even if the recovery estimate was right.

EXAM TIPS — PRIVATE SPECIAL SITUATIONS

- Distressed strategies split into two: "loan-to-own" (buy the fulcrum security and convert to equity through the restructuring) and trading the recovery (buy cheap, sell into the workout). Identify which one the vignette describes before you answer.
- The fulcrum security is the tranche where the value breaks — the one that converts to equity in a restructuring. Finding it is the whole analytical exercise.

PRIVATE REAL ESTATE · 7 formulas

NOI, cap rates and leverage. Every real estate question in the pathway starts with NOI.

Net operating income

$$NOI = EGI - \text{Operating expenses}$$

Where: EGI = potential gross income – vacancy and credit losses.

► Operating expenses EXCLUDE debt service, depreciation and income tax. Deducting the mortgage from NOI is the single most common error in the topic — NOI is a property-level, unlevered figure.

Direct capitalisation value

$$V = NOI / r_{\text{cap}}$$

Where: Stabilised NOI, normalised for occupancy and expenses; cap rate from comparable sales.

► Only valid for stabilised, income-producing property. A half-let building or one mid-refurbishment has no stabilised NOI, so direct capitalisation gives you nonsense — use DCF instead.

Gordon link between cap rate and discount rate

$$r_{\text{cap}} \approx r - g$$

Where: r = property discount rate (IRR target), g = expected NOI growth.

► This one equation explains cap rates. A low cap rate can mean high expected growth OR a low required return — it does NOT automatically mean the property is expensive. That distinction is a favourite essay point.

Discounted cash flow value

$$V_0 = \sum CF_t / (1 + r)^t + [NOI_{\{n+1\}} / r_{\text{exit}}] / (1 + r)^n$$

Where: r_{exit} = exit (terminal) cap rate.

► The exit cap rate usually dominates the answer. Prudence says assume an exit cap slightly ABOVE the going-in cap — the building will be older when you sell it.

Cap-rate sensitivity of value

$$\% \Delta V \approx -\Delta r_{\text{cap}} / r_{\text{cap}}$$

Where: Δr_{cap} in decimal form.

► At a 5% cap rate, a 50 bp widening costs you about 10% of value — with no change whatsoever in the building or its rent roll. This is why real estate is a rates asset in disguise.

Loan-to-value

$$\text{LTV} = \text{Loan amount} / \text{Property value}$$

Where: Typically 60–75% for commercial real estate.

► Lenders covenant on LTV and DSCR together. When values fall, LTV breaches can trigger a default even though the tenant is still paying the rent on time.

Levered equity cash flow

$$\text{CF}_{\text{equity},t} = \text{NOI}_t - \text{Interest}_t - \text{CapEx}_t$$

Where: The cash actually reaching the equity holder.

► NOI is unlevered and CapEx sits below it. Levered equity cash flow is far more volatile than NOI — which is precisely why real estate equity blows up in a downturn while the buildings keep collecting rent.

EXAM TIPS — PRIVATE REAL ESTATE

- Build NOI correctly and 80% of any real estate question is done. Potential gross income $\Rightarrow$ less vacancy and credit loss $\Rightarrow$ EGI $\Rightarrow$ less operating expenses $\Rightarrow$ NOI. No debt, no tax, no depreciation.
- The four quadrants of real estate: public/private $\times$ equity/debt. A REIT is public equity real estate and it behaves like a stock in the short run and like a building in the long run.

INFRASTRUCTURE · 1 formulas

Regulated assets. One formula, and it explains the whole asset class.

Allowed revenue under the regulated asset base model

$$\text{Allowed revenue} = \text{RAB} \times r_{\text{allowed}} + \text{Depreciation} + \text{Opex}$$

Where: RAB = regulated asset base, r_{allowed} = the regulator's permitted return.

► The regulator effectively sets the return, which is why regulated infrastructure is bond-like — and why the key risk is REGULATORY, not commercial. A rate review that cuts r_{allowed} does more damage than any recession.

EXAM TIPS — INFRASTRUCTURE

- Infrastructure sits on a spectrum: regulated/availability-based assets (bond-like, stable, low growth) at one end; demand-based assets like toll roads and airports (equity-like, GDP-sensitive) at the other. Place the asset before you answer.
- Greenfield means construction risk and no cash flow for years. Brownfield means an operating asset with a cash flow record. The risk profiles are not comparable, and neither are the required returns.

CORE 1 — CAPITAL MARKET EXPECTATIONS & ASSET ALLOCATION · 23 formulas

Forecasting inputs, then turning them into a policy portfolio. Sat by every Level III candidate regardless of pathway.

Mean-variance optimal portfolio weights

$$w^* = (1/\lambda) \times \Sigma^{-1} (\mu - r_f \cdot 1)$$

Where: λ = risk aversion, Σ = covariance matrix, μ = expected returns.

► MVO is famously input-sensitive: small changes in μ produce wild swings in weights, which is exactly why Black-Litterman and resampling exist.

Corner portfolio blending

$$w_A = [E(R_P) - E(R_B)] / [E(R_A) - E(R_B)]$$

$$w_B = 1 - w_A$$

Where: A and B = the two adjacent corner portfolios bracketing the target return.

- ▶ Any blend of two adjacent corner portfolios sits on the efficient frontier. Blending non-adjacent ones does not.

Black-Litterman expected returns

Equilibrium: $\Pi = \delta \cdot \Sigma \cdot w_{mkt}$

Blended: $E(R) = [(\tau \Sigma)^{-1} + P^T \Omega^{-1} P]^{-1} [(\tau \Sigma)^{-1} \Pi + P^T \Omega^{-1} Q]$

Where: δ = risk aversion, w_{mkt} = market-cap weights, Q = your views, Ω = confidence in them.

- ▶ You will not compute the matrix algebra in the exam. You will be asked why it beats raw MVO: it anchors on market equilibrium and tilts only where you have a view.

Rebalancing trigger (range-based)

$$\text{Rebalance when } |w_i - w_i^*| > \Delta_i$$

Where: w_i^* = target weight, Δ_i = tolerance band.

- ▶ Wider bands mean lower transaction costs but more drift from policy. Bands widen with higher transaction costs and with higher correlation to the rest of the portfolio.

Grinold-Kroner expected equity return

$$E(R) = D/P - \Delta S + g + \Delta(P/E)$$

Where: D/P = dividend yield, ΔS = net share issuance, g = nominal earnings growth, $\Delta(P/E)$ = repricing.

- ▶ Note the sign on ΔS : net buybacks (negative issuance) add to return. Income + growth + repricing — that is the whole model in three words.

Taylor rule policy rate

$$i_t = r^* + \pi_t + 0.5(\pi_t - \pi^*) + 0.5(y_t - y^*)$$

Where: r^* = neutral real rate, π^* = inflation target, $(y - y^*)$ = output gap.

- ▶ A rate above the Taylor-implied level suggests restrictive policy. It is a benchmark for judging central banks, not a prediction of them.

Covered interest rate parity

$$F / S = (1 + i_d) / (1 + i_f)$$

Where: F , S quoted as domestic per foreign.

- ▶ The high-yield currency always trades at a forward discount. If it did not, you could arbitrage it — which is why CIP holds tightly in practice.

Fixed-income expected return building blocks

$$E(R) = r_f + \pi^e + TP + CP + LP$$

Where: TP = term premium, CP = credit premium, LP = liquidity premium.

- ▶ Build the required return by stacking compensations for each risk you are actually bearing. Strip out the ones you are not.

Expected fixed-income return decomposition

$$E(R_{FI}) = YTM + \text{Roll-down} + \Delta P_{\text{yield}} - L_{\text{credit}} - L_{FX}$$

Where: ΔP = price change from your yield-curve view, L = expected losses.

- ▶ Roll-down is free return on an upward-sloping curve as the bond ages into a lower yield. It disappears on a flat curve.

GARCH(1,1) variance forecast

$$\sigma_t^2 = \omega + \alpha \cdot \varepsilon_{t-1}^2 + \beta \cdot \sigma_{t-1}^2$$

Where: ω = long-run anchor, α = weight on the last shock, β = weight on the prior variance.

- ▶ This is why volatility clusters. $\alpha + \beta$ close to 1 means shocks decay slowly and today's turbulence persists.

Singer-Terhaar blended risk premium

$$RP = w(\sigma \cdot \rho \cdot SR_g) + (1 - w)(\sigma \cdot SR_g)$$

Where: w = degree of global market integration, ρ = correlation with the global portfolio.

- ▶ A fully integrated market only earns compensation for its correlated (systematic) risk. A fully segmented one earns compensation for all its risk — hence the higher premium.

TAA band around the strategic allocation

$$w_{TAA} \in [w_{SAA} - b, w_{SAA} + b]$$

Where: b = the tactical band set in the IPS (often $\pm 5\%$).

- ▶ Tactical deviations must live inside the IPS bands. A recommendation that breaches them is wrong no matter how good the market view is.

Net after-cost tactical premium

$$\alpha_{net} = \alpha_{gross} - TC - T$$

Where: TC = transaction costs, T = realised tax cost.

- ▶ Tactical calls are gross-alpha ideas that die on net-alpha arithmetic. Always net down before recommending the trade — this is a standard essay point.

Stress liquidity coverage ratio

$$LCR_{stress} = \text{Accessible liquid assets (stress)} / \text{Cash demands (stress)}$$

Where: Both measured under a stressed scenario, not a normal one.

- ▶ For illiquid-heavy portfolios, a prudent floor is around $2\times$. Capital calls arrive precisely when markets are down — the denominator and numerator move together, against you.

Endowment spending rate

$$s = \text{Annual spending} / \text{Portfolio value}$$

Where: e.g. 5% of \$800M = \$40M.

- ▶ The spending rate is the anchor for the required return. Raise spending and you must raise required return, which means raising risk.

Correlation inputs required for MVO

$$N_p = n(n - 1) / 2$$

Where: n = number of asset classes.

- ▶ Ten asset classes need 45 correlations. This combinatorial explosion is the practical argument against very granular MVO.

Total MVO inputs required

$$N = 2n + n(n - 1)/2$$

Where: n expected returns + n standard deviations + $n(n-1)/2$ correlations.

- ▶ Every extra input is an extra estimation error you feed into an optimiser that will happily maximise it.

Pension funded ratio

$$FR = A / L$$

Where: A = market value of plan assets, L = PV of liabilities (e.g. PBO).

- ▶ A well-funded plan should de-risk — it has already won. Under-funded plans face pressure to take more risk, which is exactly when they can least afford it.

Pension surplus

$$S = A - L$$

Where: Surplus optimisation maximises the return on S , not on A .

- ▶ Focusing on asset return alone ignores that the liability is also a moving, rate-sensitive position. Surplus is the real risk being managed.

Dollar duration

$$DD = MV \times D$$

Where: MV = market value (or PV of liabilities), D = modified/effective duration.

- ▶ The unit of account for LDI hedging. You match dollar duration of assets to dollar duration of liabilities — not durations, dollar durations.

Mean-variance utility

$$U = E(R_p) - 0.5 \times \lambda \times \sigma_p^2$$

Where: λ = risk aversion (typically 1–10).

► Higher λ means variance is penalised harder, so the optimal portfolio sits further left on the frontier. Set $\lambda = 0$ and you get the maximum-return corner.

Geometric mean approximation

$$G \approx A - 0.5\sigma^2$$

Where: A = arithmetic mean, σ^2 = variance of returns.

► The volatility drag. Two portfolios with the same arithmetic mean but different volatility do not compound the same — the volatile one ends up poorer.

Roy's safety-first ratio

$$SF = [E(R_p) - R_L] / \sigma_p$$

Where: R_L = minimum acceptable (threshold) return.

► Maximise SF and, under normality, you minimise the probability of falling below R_L . Set $R_L = R_f$ and it collapses into the Sharpe ratio.

EXAM TIPS — CORE 1 — CAPITAL MARKET EXPECTATIONS & ASSET ALLOCATION

- Asset allocation essays are graded on justification, not arithmetic. State the constraint, state the number, state the conclusion — in that order.
- Whenever a question describes an investor, extract five things before you compute anything: return requirement, risk tolerance, time horizon, liquidity needs, and legal/tax/unique constraints.
- Volatility drag ($G \approx A - 0.5\sigma^2$) is the quiet reason risk control creates return. Expect it to be tested indirectly, through a comparison of two portfolios.

CORE 2 — RISK BUDGETING, TRADING & INVESTOR TYPES · 28 formulas

Decomposing portfolio risk, measuring execution cost, and the return requirements of each institutional and private investor type.

Marginal contribution to risk

$$MCTR_i = \beta_i \times \sigma_p$$

$$\beta_i = \text{Cov}(R_i, R_p) / \sigma_p^2$$

Where: Risk added by a marginal increase in asset i 's weight.

► Note the beta is to the portfolio, not to the market. This is the derivative of portfolio risk with respect to weight.

Absolute contribution to risk

$$ACTR_i = w_i \times MCTR_i$$

$$\sum ACTR_i = \sigma_p$$

Where: The individual contributions sum exactly to total portfolio risk.

► Risk budgeting means setting target ACTRs. An asset with a small weight can dominate the risk budget if its volatility and correlation are high.

Tracking error (active risk)

$$TE = \sigma(R_p - R_B)$$

$$TE_{\text{annual}} = TE_{\text{monthly}} \times \sqrt{12}$$

Where: Standard deviation of the active return series.

► Scale by $\sqrt{12}$ from monthly, $\sqrt{252}$ from daily. Scaling the mean uses 12; scaling the standard deviation uses $\sqrt{12}$ — do not mix them.

Implementation shortfall

$$IS = \text{Explicit} + \text{Delay} + \text{Impact} + \text{Opportunity}$$

Where: Explicit = commissions and fees; delay = decision-to-desk drift; impact = the price move you cause; opportunity = the return on shares you never filled.

► This is the complete cost of a trade, including the cost of not trading. Trading urgently kills you on impact; trading slowly kills you on opportunity cost.

Effective spread

$$\text{Effective spread} = 2 \times |P_{\text{exec}} - P_{\text{mid}}|$$

Where: P_{mid} = quote midpoint at the time of execution.

► The factor of 2 makes it round-trip comparable to the quoted spread. Effective spread below quoted spread means you got price improvement.

Square-root market impact

$$\text{Impact} \propto \sqrt{(\text{shares} / \text{ADV})}$$

Where: ADV = average daily volume.

► Doubling order size raises impact by about 41%, not 100%. This concavity is why breaking large orders into pieces helps — but only up to a point.

VWAP transaction cost

$$\text{Buy: cost} = P_{\text{exec}} - \text{VWAP}$$

$$\text{Sell: cost} = \text{VWAP} - P_{\text{exec}}$$

Where: Positive means unfavourable in both cases.

► VWAP flatters a patient trader and is easy to game. It is meaningless for an order that is itself a large share of the day's volume.

Effective equity beta including private equity

$$\beta_{\text{eff}} = w_{\text{eq}} + w_{\text{PE}} \times \beta_{\text{PE}}$$

Where: $\beta_{\text{PE}} \approx 1.3$ (PE has levered equity beta).

► Reported PE returns are smoothed by appraisal-based NAVs, which understates true beta. A portfolio that looks defensive may be levered equity in a slow-reporting wrapper.

Effective PE allocation including unfunded commitments

$$w_{\text{PE}}(\text{eff}) = (\text{NAV} + \text{UC}) / (P + \text{UC})$$

Where: UC = unfunded commitments, P = total portfolio value.

► Ignoring unfunded commitments systematically understates PE exposure. The capital is committed — you just have not written the cheque yet.

Total PE economic exposure

$$E_{\text{PE}} = \text{NAV} + \text{UC}$$

Where: What you are really on the hook for.

► The denominator changes but the message does not: commitments are exposure. This is what caught endowments out in 2008.

Liquidity coverage for an alternatives programme

$$\text{LCR} = L / \text{CF}_{12\text{m}}$$

Where: L = liquid assets, $\text{CF}_{12\text{m}}$ = committed cash outflows over the next 12 months (capital calls + benefit payments).

► The denominator includes both. An endowment paying a spending distribution and facing capital calls in the same drawdown is the classic liquidity failure.

Endowment nominal return requirement

$$R_{\text{nom}} = s + c + \pi$$

Where: s = spending rate, c = management costs, π = expected inflation.

► Additive approximation. Purists multiply: $(1 + s)(1 + c)(1 + \pi) - 1$. The exam accepts the additive form unless it says otherwise.

Endowment real return requirement

$$R_{\text{real}} = s + c$$

Where: Inflation stripped out.

- ▶ This is what "preserving intergenerational equity" actually requires: earn the spend plus the costs, in real terms, forever.

Foundation minimum return

$$R \geq 0.05 + c + \pi$$

Where: 5% = the US IRS minimum annual distribution requirement.

- ▶ The 5% is a legal floor, not a policy choice. It is the key structural difference between a private foundation and an endowment.

Insurer duration-matched immunisation

$$D_A \times A = D_L \times L$$

Where: Match dollar duration of assets to dollar duration of liabilities.

- ▶ Duration matching only immunises against small, parallel shifts. Convexity matching and periodic rebalancing are what make it hold.

DV01 (price value of a basis point)

$$DV01 = D_{\text{mod}} \times MV \times 0.0001$$

Where: Dollar change in value per 1 bp yield move.

- ▶ The hedging currency of LDI. Number of futures = $\Delta DV01 \text{ required} \div DV01 \text{ per contract}$.

Active share

$$AS = \frac{1}{2} \sum |w_{p,i} - w_{b,i}|$$

Where: Summed across the combined portfolio-plus-benchmark universe.

- ▶ Active share and tracking error are different things. A well-diversified stock-picker can have high active share and low tracking error; a sector bet has the reverse.

Required pre-tax return for a private client

$$r = [(S - I)/V + \pi] / (1 - t) + f$$

Where: S = spending, I = other income, V = portfolio value, t = tax rate, f = advisory fees.

- ▶ Order of operations is the whole question: net the spending against income, express as a rate, add inflation, gross up for tax, then add fees. Grossing up in the wrong place is the standard error.

Leveraged portfolio return on equity

$$r_p = r_i + (V_B / V_E)(r_i - r_B)$$

Where: V_B = borrowed value, V_E = equity, r_B = borrowing cost.

- ▶ Leverage multiplies the spread between asset return and borrowing cost — in both directions. If $r_i < r_B$, leverage accelerates the loss.

Human capital

$$HC = \sum E[w_t] / (1 + r)^t$$

Where: w_t = expected labour income, r = risk-adjusted discount rate.

- ▶ A tenured professor has bond-like human capital and can hold more equities. A commission-based trader has equity-like human capital and should hold fewer. This is the entire life-cycle argument.

Real after-tax return

$$r_{\text{real,at}} \approx r_{\text{nom}} - \pi - t \times r_{\text{nom}}$$

Where: Tax is levied on the nominal gain, including the inflation component.

- ▶ Tax on inflation is a real loss of purchasing power. In high-inflation regimes a positive nominal after-tax return can still be a real loss.

Modified duration from Macaulay

$$D_{\text{mod}} = D_{\text{Mac}} / (1 + y)$$

Where: y = periodic yield to maturity.

- ▶ Carried straight over from Level I and still tested. Effective duration replaces it wherever cash flows are contingent.

Taxable-equivalent yield

$$TEY = y_{\text{muni}} / (1 - t)$$

Where: t = investor's marginal tax rate.

- The higher the client's bracket, the more attractive the muni. Compare TEY, never the raw muni yield, to a taxable bond.

Economic net worth

$$ENW = HC + FC - PV(\text{Liabilities})$$

Where: The holistic balance sheet.

- Institutional thinking applied to an individual: assets include the PV of future earnings, liabilities include the PV of future consumption.

SWF stabilisation fund sizing

$$AUM_{\text{stab}} = f \times G \times n$$

Where: f = fiscal dependence on the commodity, G = annual government spending, n = years of shortfall to cover.

- A stabilisation fund is a short-horizon, low-volatility mandate — it may be called on next year. Do not let it hold illiquid growth assets.

Norway-style fiscal transfer rule

$$T_{\text{annual}} = r_{\text{real}} \times V_{\text{fund}}$$

Where: $r_{\text{real}} \approx 3\%$ expected real return.

- Spending only the expected real return preserves the principal in perpetuity. It is a savings fund, not a stabilisation fund — different horizon, different portfolio.

Commodity SWF sector exposure cap

$$w_{\text{energy}} \leq w_{\text{bench}} - \Delta$$

Where: Δ = a deliberate underweight (e.g. 30% of the benchmark weight).

- The fund's inflows are already correlated with oil. Holding benchmark energy weight doubles down on the risk the country already carries — this is the concentration argument.

SWF withdrawal cap

$$W_{\text{max}} = c \times (\text{3-year average AUM})$$

Where: c = charter cap (often 5%).

- Averaging AUM over three years smooths withdrawals so a single bad market year does not force a spending collapse — the same logic as endowment smoothing.

EXAM TIPS — CORE 2 — RISK BUDGETING, TRADING & INVESTOR TYPES

- Trading questions almost always resolve to the urgency trade-off: high urgency $\Rightarrow$ market impact dominates; low urgency $\Rightarrow$ opportunity cost and delay dominate. Match the algorithm to the motive for the trade.
- For any investor type, the exam wants: time horizon $\rightarrow$ liquidity need $\rightarrow$ risk tolerance $\rightarrow$ required return, in that causal order. Do not lead with the return number.
- Unfunded commitments are exposure. Any question featuring an endowment with a large PE programme is testing whether you know that.

CORE 3 — PERFORMANCE MEASUREMENT & ATTRIBUTION · 12 formulas

Risk-adjusted ratios and the Brinson decomposition. Reliably examined, and easy marks if you know which denominator to use.

Information ratio

$$IR = (\bar{R}_p - \bar{R}_B) / TE = \bar{\alpha} / TE$$

Where: $\bar{\alpha}$ = mean active return, TE = tracking error.

- Active return per unit of active risk. Unlike Sharpe, IR is unaffected by adding cash or leverage to an unconstrained portfolio.

Fundamental law of active management

$$IR = IC \times \sqrt{BR}$$

$$E(R_A) = IC \times \sqrt{BR} \times \sigma_A$$

Where: IC = information coefficient (skill), BR = breadth (independent bets per year).

► Skill matters more than breadth because breadth is under a square root. Note that breadth must be independent — 500 correlated bets are not 500 bets.

Sharpe ratio

$$SR_p = (R_p - R_f) / \sigma_p$$

$$SR^2_{combined} = SR^2_B + IR^2$$

Where: Total risk in the denominator.

► The second identity is the beautiful one: adding an active overlay to a benchmark improves the combined Sharpe by exactly the manager's IR, squared.

M-squared

$$M^2 = (R_p - R_f) \times (\sigma_m / \sigma_p) + R_f$$

Where: De-levers or levers the portfolio to the market's volatility.

► Same ranking as Sharpe, but expressed in percent — so it can be compared directly against the market return.

Treynor ratio

$$T = (R_p - R_f) / \beta_p$$

Where: Systematic risk in the denominator.

► Correct when the portfolio is one sleeve of a diversified whole. Sharpe is correct when it is the client's entire wealth.

Sortino ratio

$$\text{Sortino} = (R_p - \text{MAR}) / \sigma_d$$

Where: MAR = minimum acceptable return, σ_d = downside deviation below MAR.

► Only penalises downside volatility. Preferred for strategies with deliberately asymmetric payoffs — option-selling, hedge funds, anything with a fat left tail.

Brinson allocation effect

$$A_i = (w_{p,i} - w_{b,i})(R_{b,i} - R_b)$$

Where: Was the sector overweighted, and did that sector beat the total benchmark?

► Allocation uses BENCHMARK sector returns. Being overweight a sector that outperformed the overall benchmark is a positive allocation effect — regardless of what you actually picked inside it.

Brinson selection effect

$$S_i = w_{b,i} \times (R_{p,i} - R_{b,i})$$

Where: Did your picks beat the sector benchmark?

► Selection uses BENCHMARK weights. Allocation $\Rightarrow$ weight difference $\times$ benchmark return. Selection $\Rightarrow$ benchmark weight $\times$ return difference. Getting these backwards is the most common attribution error there is.

Upside capture ratio

$$UC = \bar{R}_{p,up} / \bar{R}_{b,up}$$

Where: Averaged over periods when the benchmark rose.

► Above 100% means the manager amplifies up markets.

Downside capture ratio

$$DC = \bar{R}_{p,down} / \bar{R}_{b,down}$$

Where: Averaged over periods when the benchmark fell.

► Below 100% means the manager dampens losses — which is the more valuable of the two, because of compounding.

Up/down capture ratio

$$\text{Up/Down} = \text{Upside capture} / \text{Downside capture}$$

Where: A single asymmetry number.

- ▶ Above 1.0 is favourable convexity. A manager capturing 90% of the upside and 60% of the downside (ratio 1.5) beats one capturing 110% and 105%.

Symmetric performance fee

$$\text{Fee} = \text{Base} + s \times (R_p - R_B)$$

Where: s = sharing rate.

- ▶ Symmetric means the fee falls when the manager underperforms — genuine alignment. Asymmetric (upside-only) fees give the manager a free option on volatility, and the exam wants you to say so.

EXAM TIPS — CORE 3 — PERFORMANCE MEASUREMENT & ATTRIBUTION

- Attribution: allocation is about WEIGHTS, selection is about PICKS. If you remember only one thing from this section, remember which return goes with which weight.
- Choosing the ratio is the question. Total risk $\Rightarrow$ Sharpe or M^2 . Systematic risk $\Rightarrow$ Treynor or Jensen. Active risk $\Rightarrow$ information ratio. Downside risk $\Rightarrow$ Sortino.
- A high information ratio from a very low tracking error is fragile — it may just be a closet indexer with a lucky quarter. Look at active share alongside it.

CORE 4 — DERIVATIVES & CURRENCY RISK MANAGEMENT · 15 formulas

Hedging, overlays and option structures. The futures-contract formulas are near-guaranteed calculation marks.

Option delta

$$\text{Call: } \Delta_c = N(d_1) \in (0, 1)$$

$$\text{Put: } \Delta_p = N(d_1) - 1 \in (-1, 0)$$

$$\Delta_c - \Delta_p = 1$$

Where: Approximate change in option value per \$1 move in the underlying.

- ▶ Delta is also a rough probability of finishing in the money. ATM options sit near $|0.5|$ and their delta moves fastest — that is gamma.

Protective put

$$\text{Payoff} = S_T + \max(X - S_T, 0) = \max(S_T, X)$$

$$\text{Profit} = \text{Payoff} - (S_0 + p)$$

Where: Long stock + long put.

- ▶ Insurance: floor the downside, keep the upside, pay a premium for the privilege. The put premium is the drag on a flat market.

Covered call

$$\text{Payoff} = S_T - \max(S_T - X, 0) = \min(S_T, X)$$

$$\text{Profit} = \text{Payoff} - S_0 + c$$

Where: Long stock + short call.

- ▶ Income in flat or mildly down markets, capped upside. You are selling the right tail to fund the present — fine until the stock gaps up.

Collar

$$\begin{aligned} \text{Payoff} &= S_T + \max(X_L - S_T, 0) - \max(S_T - X_H, 0) \\ &= \min(\max(S_T, X_L), X_H) \end{aligned}$$

Where: Long stock + long put (X_L) + short call (X_H).

- ▶ A zero-cost collar funds the protective put by selling the call. Standard answer for a concentrated stock position the client cannot or will not sell.

Put-call parity

$$S + P = C + PV(K)$$

Where: Same strike, same expiry, European.

- ▶ Every synthetic in the Level III toolkit falls out of rearranging this. Long stock + long put = long call + cash.

Long straddle breakevens

$$BE = K \pm (C_0 + P_0)$$

Where: Long call + long put at the same strike.

► A pure volatility bet — you need a big move in either direction. You lose if the underlying sits still, and time decay is working against you the whole way.

Bull call spread maximum gain

$$\text{Max gain} = (K_H - K_L) - \text{Net premium}$$

Where: Buy the lower strike, sell the higher.

► Max loss is simply the net premium paid. Capping the upside is what makes the position cheap.

Maximum loss on short stock + long call

$$\text{Max loss} = K - S_0 + C_0$$

Where: A synthetic long put.

► The call caps the unlimited loss on the short. Recognising the synthetic is usually faster than working the payoff from scratch.

Number of bond futures to adjust duration

$$N = (DD_T - DD_P) / DD_f$$

Where: DD = dollar duration; DD_f is BPV-adjusted by the conversion factor.

► Positive N means buy futures to extend duration; negative means sell to shorten. The conversion factor for the cheapest-to-deliver bond is not optional.

Number of equity futures to adjust beta

$$N = [(\beta_T - \beta_P) / \beta_F] \times [V / (P_f \times m)]$$

Where: β_T = target beta, m = contract multiplier.

► Set $\beta_T = 0$ to fully hedge equity exposure; set $\beta_T = 1$ to equitise a cash pile. Same formula, both directions.

Roll yield on a currency forward hedge

$$\text{Roll yield} = (F - S) / S$$

Where: Approximately the domestic minus foreign interest rate differential.

► Hedging a high-yielding foreign currency costs you money (negative roll). This is why the hedging decision is never free, and why the exam asks about it.

Minimum-variance hedge ratio

$$h^* = \rho_{A,B} \times (\sigma_A / \sigma_B)$$

Where: A = the asset being hedged, B = the hedging instrument.

► It is just the slope coefficient from regressing A on B. If $\rho = 1$ and volatilities match, $h^* = 1$ and it is a perfect hedge — real cross-hedges never are.

Domestic-currency return on a foreign asset

$$R_{DC} = (1 + R_{FC})(1 + R_{FX}) - 1$$

Where: R_{FX} = % change in the foreign currency against the domestic.

► It is multiplicative, not additive. The cross term matters when both moves are large — and the exam picks large numbers deliberately.

Variance notional from vega notional

$$N_{\text{var}} = N_{\text{vega}} / (2 \times \sigma_{\text{strike}})$$

Where: σ_{strike} in whole-number percent (e.g. 20, not 0.20).

► Vega notional is intuitive (dollars per vol point); variance notional is what the contract actually pays on. Convert before you compute the payoff.

Variance swap payoff

$$\text{Payoff} = N_{\text{var}} \times (\sigma^2_{\text{realised}} - \sigma^2_{\text{strike}})$$

Where: Volatilities squared — it settles on variance, not volatility.

- *Because it pays on variance, the payoff is convex in volatility: the long side gains more from a vol spike than it loses from an equivalent vol fall.*

EXAM TIPS — CORE 4 — DERIVATIVES & CURRENCY RISK MANAGEMENT

- Futures overlay questions are formulaic marks. Write down current exposure, target exposure, and the exposure per contract — then divide. The only real difficulty is a sign error.
- Currency hedging: the roll yield tells you the cost, the correlation tells you the benefit. A currency that already hedges the underlying asset (negative correlation) may be best left unhedged.
- When a question describes a concentrated low-basis stock position, it wants a collar, an exchange fund, or a completion portfolio — and it wants you to discuss the tax consequence of each.

LEVEL III EXAM STRATEGY

The constructed-response session

- Show the formula, then the substitution, then the answer. Waterfall questions in particular reward visible steps — a wrong number with correct working still scores.
- Answer the command word. "Calculate" wants the number. "Justify" wants the reason. "Evaluate" wants a judgement, supported.
- Allocate time by the printed minutes. A private-markets calculation can absorb an hour if you let it, and the marks are not there.

Private markets ideas that carry the most weight

- What each metric hides: IRR hides timing manipulation, multiples hide time, NAV hides the fact that it is an appraisal and not a price.
- The waterfall, in strict order, and the difference between American and European structures.
- Cap rate = $r - g$. This single relationship underlies every real estate valuation question.
- Unfunded commitments are real exposure, and capital calls arrive precisely when markets fall. Liquidity planning is not optional.
- The J-curve is structural. Do not judge a young fund on its net IRR.

A note on the pathways

- The core (labelled Core 1–4 here) is common to all three pathways and accounts for the larger share of the exam.
- Candidates fail Level III on asset allocation, performance evaluation and ethics far more often than on their chosen specialism. Do not let the pathway eat your revision time.

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